ATTACHMENT A: RECOMMENDATIONS AND ACTIONS TO ENHANCE HUMAN TRAFFICKING PREVENTION AND SERVICE COORDINATION

Overarching principles for all recommendations and actions: Monitor programs and service enhancements for access and engagement by, and impact on, underserved and overrepresented populations. Examples include system-involved and runaway youth; Black trans women; individuals with an extensive trauma history, including sexual trauma; individuals struggling with addiction; and individuals with intersectional vulnerabilities. Service delivery is victim centered, trauma responsive, culturally responsive, and responsive to unique gender identities and sexual orientation.

GOAL 1: Prevent human trafficking by addressing needs and vulnerabilities of young people and families	
EXPECTED OUTCOME	RECOMMENDATIONS AND ACTIONS
Increased youth understanding of online	A) Work with the County Office of Education and
risks/healthy relationships	community partners to develop options for supporting and
	expanding evidence-based afterschool and school-based
	prevention and intervention programs and classroom
	curriculum that provide age-appropriate information about
	healthy relationships and trafficking risk factors. No known
	fiscal impact. There may be fiscal impacts related to future
	related recommendations which staff will return to the
	Board for consideration and approval.
	In progress
	B) Review Public Health Services' school-based health
	trainings to include information on healthy relationships and
	the signs of human trafficking (HT), as appropriate. No
	fiscal impact.
	Complete by October 2022
Vulnerable families and parents access support	C) As part of the County's plan for federal Family First
for common challenges	Prevention Services Act funding planning, strengthen access
	to preventive and family services, including evidence-based
	and trauma-informed mental health services, substance use
	prevention and treatment services, and in-home parent skill-
	based programs to address key vulnerabilities of families
	experiencing, or at risk of, human trafficking. Funding is
	included in the Fiscal Year 2022-23 CAO Recommended
	Operational Plan in Health and Human Services Agency.
	In Progress

GOAL 2: Raise awareness of the signs of human trafficking in collaboration with stakeholders	
EXPECTED OUTCOME	RECOMMENDED ACTIONS
Increased capability of BHS providers to	A) Develop and deliver a training for County Behavioral
effectively identify and support HT	Health Services (BHS) providers to identify the signs of
victims/survivors	human trafficking and support survivors' behavioral health
	and holistic needs. The training will be created under an
	existing County contract; funding is included in the Fiscal
	Year 2022-23 CAO Recommended Operational Plan in
	Health and Human Services Agency.
	Complete by June 2023.

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Increased awareness of the signs of human	B) Support media campaigns to raise awareness of the signs
trafficking and how to help or self-identify and	of Human Trafficking and resources; include Spring 2022
seek help; awareness of and connections to	campaign, "Sex Trafficking Isn't Always Obvious," raising
resources for victims and survivors	awareness of exploitation of boys, in Summer Movies in the
	Park preview slides. No fiscal impact.
	2022 campaign in progress
	C) Redesign HT awareness poster, which is mandated by
	state law to be posted at high-risk businesses/ locations to
	make it more appealing for public displays; work with
	District Attorney, San Diego City Attorney, and HT-CSEC
	(Commercial Sexual Exploitation of Children) Advisory
	Council to distribute to mandated locations. No fiscal
	impact.
	Complete by October 2022
	D) Update and translate direct outreach materials for
	parents, youth, and teachers and work with the San Diego County Office of Education, Department of Homeless
	Solutions and Equitable Communities, and County
	departments to distribute through schools, at various
	community outreach events, and at community locations.
	County subject matter experts will work with school
	partners to develop the content and provide training for
	outreach staff distributing materials. Involve youth
	stakeholder groups, such as the Foster Alumni Youth
	Community Empowerment Subcommittee, in review of
	youth-focused materials. Minimal fiscal impact for
	translation and printing. Funds are included in Fiscal Year
	2022-23 CAO Recommended Operational Plan in Health
	and Human Services Agency.
	In Progress
	E) Add County departments such as Sheriff Department's
	reentry staff and Probation adult supervision, and County
	contractors, such as Community Assessment Team
	providers for at-risk youth, to schedule trainings provided by
	Child Welfare Services, the Human Trafficking Task Force,
	the District Attorney's Office, and victim advocate
	organizations. Track trainings provided by County
	departments and HT-CSEC Advisory Council partners, and
	coordinate training plans to reach sectors and communities
	strategically, equitably, and effectively. No fiscal impact.
	Initiate by September 2022

GOAL 3: Make finding and accessing comprehensive services easier for youth and their families and adults		
EXPECTED OUTCOME	RECOMMENDED ACTIONS	
Services for youth, adults, and families are	A) Consider options, such as 211 or a local hotline number,	
easier to find and access	to improve accessibility to coordinated and appropriate	
	services for survivors seeking help. The current referral	

source for local adult services is the National Hotline;
review will include assessment of its effectiveness in
managing San Diego County referrals versus a local option.
No fiscal impact; staff will return to the Board for
consideration and approval on related future
recommendations.
In progress
B) Maintain updated County and community-based resource
listings on a newly launched HT-CSEC Advisory Council
website, working with community partners and
stakeholders. No fiscal impact.
Website launch by September 2022
C) BHS monitor will work with service provider to increase
opportunities to strengthen coordination with referral
partners such as family justice centers, County services, and
community entities to increase awareness and access to
ICare and Our Safe Place for family and client support.
ICare and Our Safe Place are key County mental health and
holistic services for youth and young adults who are victims
of, or at-risk of, CSEC and their families. Funding for ICare
and Our Safe Place is included in the Fiscal Year 2022-23
CAO Recommended Operational Plan in Health and Human
Services Agency.
Initiate by July 2022

GOAL 4: Strengthen Service Coordination and Enhance Key County Services to Connect Survivors to Coordinated, Comprehensive Services	
Survivors and families are supported with appropriate, coordinated, comprehensive services that help them heal and flourish	 A) Implement a Peer Support Navigator pilot program with service and housing navigation to assist adult survivors in linking to comprehensive services to thrive. Include survivor input in service development and draw on best practices for peers with lived experience who have experienced human trafficking. Program cost is estimated at \$400,000 annually; the funding sources will be \$100,000 Office of Revenue and Recovery Victim Services Trust Fund \$200,000 Community Corrections Subaccount, and \$100,000 in Public Safety Group's existing General Purpose Revenue. Staff will return to the board to establish appropriations when necessary. If approved, initiate RFP by October 2022, service launch winter 2023
	 B) Explore the feasibility of enhancing the CSEC Response Team to add intensive parent and caregiver support to existing peer advocate and case management services, with a goal of supporting families in keeping at-risk youth safe in their homes and building a bridge to ongoing support at ICare. The CSEC Response Team currented responds to suspected and actual CSEC victims 24/7 in all regions of the County and includes peer advocates who work intensively with youth to help make sure they are supported to mitigate the risk for continued CSEC. No fiscal impact: staff will

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return to the Board for consideration and approval on related future recommendations.
Complete by October 2022
C) BHS monitor will work with contracted provider to
implement enhanced ICare services for CSEC-involved
youth, or youth at risk of CSEC, and their families and
caregivers, to include additional outreach and service
provision for boys and over-represented racial/ethnic groups;
a focus on building connections to pro-social activities,
education, employment, and family/caregiver support; and
telehealth services to increase access for youth and
families/caregivers. These enhancements are included in
reprocured services set to launch in July. Funding for ICare is
included in the Fiscal Year 2022-23 CAO Recommended
Operational Plan in Health and Human Services Agency.
Initiate by July 2022
D) Coordinate opportunities though the HT-CSEC Advisory
Council and its subcommittees for HT service providers to
learn about County behavioral health services, and other
County managed services such as legal services and public
benefits.
Work with the Regional Task Force on Homelessness and
other local entities to coordinate learning opportunities for
HT service providers on regional housing resources and the
Coordinated Entry System (CES), the region's housing
resource management and assignment system. Victims of
Human Trafficking are a priority population for housing
through the CES.
No fiscal impact.
 Initiate by July 2022, ongoing goal
E) Review funding options and pursue funding, such as state
and federal grants, to sustain County-contracted services for
emergency housing for survivors of human trafficking. The
current contract includes hotel vouchers, short term case
management and hand-offs to longer-term housing and
programs. The current contract is managed by the District
Attorney's office and is funded through Fiscal Year 2022- 2023 with approximately \$155,000 in Cel OES (Office of
2023 with approximately \$155,000 in Cal OES (Office of Emergency Services) XC grant funding. Future Reard return
Emergency Services) XC grant funding. Future Board return
if funding request is identified.
Complete by September 2022
F) Review outcomes and service levels for County-contracted
legal services for human trafficking survivors. Services
include legal assistance with temporary restraining orders,
immigration applications, civil restitution, financial matters,
and custody cases. Review funding options and pursue
funding, such as state and federal grants, to sustain and, if
needed, enhance services. The current contract managed by

the District Attorney's office is funded through 2022 with
approximately \$90,000 Cal OES XC grant funding. Staff will
return to the Board for consideration and approval on related
future recommendations.
Complete by September 2022
G) Work with the HT-CSEC Advisory Council to develop
employment opportunities for survivors with the council's
network of community partners.
In progress
H) Reprocure services under CAO authority for the
advancement of research and data coordination. These
services should include research on local human trafficking
trends and resource needs, and the dissemination of
additional human trafficking research to advance regional
best practices. Additionally, the services should include
aggregating funding opportunities to County and community
partners to support successful County and regional partner
grant applications. Current contract includes services through
December 31, 2022, funded with approximately \$90,000
from the 2011 Community Corrections Subaccount annually.
Funds included in Fiscal Year 2022-23 CAO Recommended
Operational Plan. Staff will return to the Board for
consideration and approval of related future
recommendations.
Initiate RFP by September 2022